



Enterprise Risk Management

Financial Services - Business Advisory Services
Policy C33

Policy:	C33 – Enterprise Risk Management
Policy Department(s):	Financial Services - Business Advisory Services
Adoption Date:	January 20, 2020
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Policy Purpose

To ensure the County does not exceed its risk appetite while executing its strategic plan.

Policy Statement

The County's success depends upon its ability to accurately evaluate and address risks. The County is exposed to various risks through the conduct of its business and the environment in which it operates. The scope of this policy is broad in nature spanning all decision-making processes of the County, which is in the business of assuming and managing the risk and risk tolerance in all of its operations and facilities.

Definitions

"County" means the municipality of the County of Grande Prairie No. 1 having jurisdiction under the Municipal Government Act and other applicable legislation.

"Open Appetite" means to consider all potential options and choose the one most likely to result in success, while also providing acceptable levels of service, reward and value for money.

"Risk Appetite" means a broad view of the amount and type of risk that an organization is prepared to pursue, retain or take to meet its strategic objectives.

"Risk Tolerance" means a more specific measure of the degree of uncertainty that an organization is willing to accept in respect of negative changes to its business or assets.

Policy Guidelines

1. The County of Grande Prairie's objectives in managing risk include:
 - 1.1. Integrating risk management into the culture and strategic decision-making of the County;
 - 1.2. Avoiding risks that could materially impair the County's financial position;
 - 1.3. Accepting risks that contribute to sustainable revenues and growth;



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- 1.4. Managing risk in accordance with best practices and demonstrating due diligence in decision-making;
- 1.5. Ensuring legislative requirements as a minimum standard; and,
- 1.6. Balancing the cost of managing risk with the anticipated benefits.
2. The County of Grande Prairie's risk appetite is an Open Appetite.
 - 2.1. The success of the County is a result of effectively managing the key drivers and aligning with the vision and values statement. This, in turn, supports the key strategic initiatives outlined in the County's strategic business plans.
 - 2.2. The County accepts an element of risk in every operation it undertakes. A critical component in establishing the County's risk appetite is the health and safety of all employees, residents and County stakeholders. In this determination the County will be willing to accept risks related to each key value driver.
 - 2.3. With continued strong advocacy and partnerships, risks will be assessed against the County's key drivers of success which will continue to form the basis for the County's risk appetite.
 - 2.4. The establishment of the County's statement on risk appetite is intended to guide all employees, and various stakeholders in their actions and ability to accept, assess and manage risks. The continued diligence in the gathering of data through both operational risks and reputational risks. This will allow for a more sustainable risk management framework. This risk appetite statement will allow the County to formally establish and communicate its risk appetite.
3. Key drivers as noted by Council:
 - 3.1. Environmental and climate protection with a renewed focus on greenspace lands.
 - 3.2. Long term financial sustainability.
 - 3.3. Oil and Gas activity growths and declines and the impacts to the area.
 - 3.4. A comprehensive asset management plan.
 - 3.5. Continued support of the various non-profit societies and groups in the area.
 - 3.6. Renewed focus on the agriculture industry.
 - 3.7. Continued and better communication with all county stakeholders.
 - 3.8. Keeping up with technology advances and the cyber security realm.
 - 3.9. Regulatory and legislative initiatives.
 - 3.10. Maintain and advance infrastructure, roads and trails.



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3.11. Various community inter-municipal and City of Grande Prairie relationships.

Attachments

N/A

References

Legal Authorities	Municipal Government Act, RSA 2000, c M-26 Insurance Act (RSA 2000, e I-3)
Related Plans, Bylaws, Policies, Etc.	Policy B1 - Policy Development
Other	N/A

Revision History

Review Date	Description
February 18, 2022	Reviewed, Amended and Transferred from Insurance (I8) to Financial Services (C33) CM20220218.012
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