



STRATEGIC PRIORITIES CHART | August 2019

CORPORATE PRIORITIES - Council	
NOW <ol style="list-style-type: none"> 1. IDP/ICF – COUNTY STRATEGIC OPTIONS 2. FISCAL GAP ANALYSIS 3. FIBER STRATEGY – COUNTY ROLE 4. LONG TERM ROAD CONSTRUCTION STRATEGY: Paved and Gravel Roads 5. COMMUNITY GRANTS POLICIES: Parks and Rec Operational and Capital Grant Policies including Community Assistance Grant 	TIMELINE <p>Mar 2019 Aug 2019 Aug 2019 Feb 2020 Feb 2020</p> <ul style="list-style-type: none"> • <i>Transportation Infrastructure - Hwy 40 twinning, bridge/Hwy 40X const./Hwy 43X completion</i> • <i>Beaverlodge Hospital: Replacement</i> • <i>Hwy. 733/43 Intersection: Safety</i> • <i>PJCD Museum: Provincial Support</i> • <i>Rural Crime – Investigative Resources</i> • <i>SARA Legislation: Input</i> • <i>HWY 2 Clairmont Corridor: Future Plan</i> • <i>Public Land Use Zones: Transparent Consultation</i>
NEXT <ul style="list-style-type: none"> • LAGLACE ASP • HAMLET RESILIENCY STRATEGY 	
OPERATIONAL STRATEGIES (CAO/STAFF)	
<ol style="list-style-type: none"> 1. IDP/ICF – COUNTY STRATEGIC OPTIONS – Mar 2019 (Planning doing IDP's) 2. Provincial Advocacy Strategies – Feb 2019 3. Staff Strategic Plan – Engagement – May 2019 <ul style="list-style-type: none"> • Vision Alignment 	CORPORATE (Dir. Corporate Services) <ol style="list-style-type: none"> 1. FISCAL GAP ANALYSIS – Aug 2019 2. Long Term Infrastructure Strategy (Asset Mgt Plan and Condition Report) – Jun 2019 3. Risk Management Plan – Mar 2020 <ul style="list-style-type: none"> • Customer Point of Contact and Options
PUBLIC WORKS (Dir. Public Works) <ol style="list-style-type: none"> 1. LONG TERM ROAD CONSTRUCTION STRATEGY: Priorities – Sep - 2020 <ol style="list-style-type: none"> a) Paved Road Resurface Forecast – Sep 2019 b) Gravel Road Assessment – Sep 2019 2. Review Road Maintenance Policies: Identify Gaps – Oct 2019 3. Wetland Constraints 4. Hamlet Water Supply Assessment 5. Records Transition (HUB) 	COMMUNITY SERVICES (Dir. Community Services) <ol style="list-style-type: none"> 1. COMMUNITY GRANTS POLICIES: Parks and Rec Operational and Capital Grant Policies including Community Assistance Grant – Sep 2019 2. Volunteer Fire Fighter Program – Oct 2019 <ul style="list-style-type: none"> • Regional Recreation Master Plan: Priorities • Rural Fire Fighter Water Supply
CODES: BOLD CAPITALS = NOW Priorities CAPITALS = NEXT Priorities <i>Italics</i> = Advocacy Regular Title Case = Operational Strategies	PLANNING and DEV'T (Dir. Planning and Development) <ol style="list-style-type: none"> 1. INTER-MUNICIPAL DEV'T PLANS – Dec 2019 2. FIBER STRATEGY – COUNTY ROLE – Aug 2019 3. HAMLET RESILIENCY STRATEGY – RFP Award - Jun 2019 <ul style="list-style-type: none"> • Pipestone ASP - Project start in June 2019 • Records Transition (HUB) • Gateway Implementation • LAGLACE ASP
Administration Strategic Planning follow up items to bring to Council: <ul style="list-style-type: none"> • HR Strategy Overview including application process; • Traffic congestion list; • Report on staff/budget duplications • Capital project duplications; • Service area highlights (having a department each month present to Council and highlight their current projects, etc.) 	



County of Grande Prairie Strategic Priorities 2020: Descriptions

COUNCIL

1. IDP/ICF – COUNTY STRATEGIC OPTIONS
2. FISCAL GAP ANALYSIS
3. FIBER STRATEGY – COUNTY ROLE
4. LONG TERM ROAD CONSTRUCTION STRATEGY: Paved and Gravel Roads
5. COMMUNITY GRANTS POLICIES: Parks and Rec Operational and Capital Grant
Policies including Community Assistance Grant

INTERMUNICIPAL COLLABORATION PLANS (ICF/IDP): COUNTY STRATEGY OPTIONS (*see CAO and Planning & Development*)

FISCAL GAP ANALYSIS (*see Corporate Services*)

FIBRE STRATEGY (*see Planning & Development*)

ADVOCACY/PARTNERSHIPS

Transportation Infrastructure - Hwy 40 twinning, bridge /

Hwy 40X construction / Hwy 43X completion

Beaverlodge Hospital: Replacement

Hwy. 733/43 Intersection: Safety

PJCD Museum: Provincial Support

Rural Crime: Investigative Resources

SARA Legislation: Input

HWY 2 Clairmont Corridor: Future Plan

Crown Land Disposition: RMA Resolution

Public Land Use Zones: Transparent Consultation



CHIEF ADMINISTRATIVE OFFICER (CAO)

- 1. INTERMUNICIPAL COLLABORATION FRAMEWORKS (ICFs): COUNTY STRATEGIC OPTIONS**
- 2. PROVINCIAL ADVOCACY STRATEGIES**
- 3. STAFF STRATEGIC PLAN**

***Vision Alignment**

INTERMUNICIPAL COLLABORATION FRAMEWORKS (ICFs): COUNTY STRATEGIC OPTIONS

The Province requires neighbouring municipalities to create plans that coordinate future land uses, road networks, utilities, shared services and other matters of joint interest. ICFs show collaboration on planning and service delivery, and service delivery funding.

PROVINCIAL ADVOCACY STRATEGIES

Develop a provincial government advocacy strategy.

STAFF STRATEGIC PLAN

Develop a strategy to obtain employee feedback to inform the Strategic Priorities Chart.

***Vision Alignment**

The County's Vision Statement and themes will remain the same. This priority ensures all employees understand how our Vision and themes apply to their work and how those define our organization.



COMMUNITY SERVICES

- 1. COMMUNITY STANDARDS BYLAW**
- 2. COMMUNITY GRANTS POLICIES**
- 3. VOLUNTEER FIREFIGHTER RECRUITMENT & RETENTION PROGRAM**

***Regional Recreation Master Plan**

***Rural Firefighting Water Supply**

COMMUNITY GRANTS POLICIES

Community Services is reviewing and revamping the County grant policies and processes in order to provide community groups with clear guidelines for grant application processes. The new policies and processes will provide members of Council with all of the relevant information to help make informed decisions.

VOLUNTEER FIREFIGHTER RECRUITMENT & RETENTION PROGRAM This project will seek input from stakeholders to identify retention and attraction (recruitment) strategies specific to the County's Volunteer stations. It will include strategies that provide inclusion, and continued support, of our volunteer stations.

***Regional Recreation Master Plan**

This priority focuses on continuing to support the work being done by the Regional Recreation Committee. County Administration has an important role to play in supporting and guiding this project in 2019.

***Rural Firefighting Water Supply**

This priority focuses on developing a plan to ensure all rural areas of the County have accessible water supply for fire fighting purposes. The plan will identify any gaps and propose solutions to eliminate those gaps.



CORPORATE SERVICES

- 1. FISCAL GAP ANALYSIS**
- 2. LONG-TERM INFRASTRUCTURE STRATEGY**
- 3. RISK MANAGEMENT POLICY**

***Customer Service Review**

FISCAL GAP ANALYSIS

This analysis will evaluate the sustainability of the County's financial position. Recommendations developed from the results of the analysis will be used to produce a fiscal sustainability plan that ensures taxpayer dollars are wisely spent, now and into the future.

LONG-TERM INFRASTRUCTURE STRATEGY

A state of the County's infrastructure report will be presented to Council. The report will include an overarching look at all the capital assets owned by the County and how these are currently funded. Further, the report will be used to inform additional analysis, such as the assessment of the County's infrastructure gap.

RISK MANAGEMENT POLICY

The policy will codify the types and levels of risk that the County is willing to take to fulfil its objectives. The document will provide a benchmark for County staff when evaluating future recommendations to Council, to ensure County investments in infrastructure and services do not put the organization at risk.

***Customer Service Review**

This review will inform the County about how taxpayers and visitors interact with County administration and aims to increase the accessibility and satisfaction of our customer interactions.



PLANNING & DEVELOPMENT

- 1. INTERMUNICIPAL DEVELOPMENT PLANS (IDPs): STRATEGY OPTIONS**
- 2. FIBRE STRATEGY**
- 3. HAMLET RESILIENCY**

***Records Transition**

***La Glace ASP**

INTERMUNICIPAL DEVELOPMENT PLANS (IDPs): STRATEGY OPTIONS

The Province requires neighbouring municipalities to create plans that coordinate future land uses, road networks, utilities, shared services and other matters of joint interest. Intermunicipal Development Plans (IDPs) set the framework for coordinated land use planning, economic development, and servicing and transportation issues.

FIBRE STRATEGY

The County is seeking to develop a strategy to facilitate the further extension of fibre optic lines throughout the County, with a goal to increase access to broadband Internet service for all residents and businesses.

HAMLET RESILIENCY

The County's eleven hamlets serve as important centres for commerce, recreation, education and institutional services for rural residents. This project proposes to develop a strategy to ensure that County hamlets continue to fill this role, which adds to the quality of life across the County.

***Records Transition**

The County is moving to an updated electronic filing system to make operations more efficient, and to ensure compliance for saving documents. To achieve this, all existing files must be entered into the database with proper information attached.

***La Glace ASP**

Undertake the development of an Area Structure Plan (ASP) for the Hamlet of La Glace.



PUBLIC WORKS

- 1. PAVED ROAD SURFACE ASSESSMENT**
- 2. GRAVEL ROAD ASSESSMENT**
- 3. REVIEW ROAD MAINTENANCE POLICIES: IDENTIFY GAPS**

***Long-term Road Construction Strategy**

***Wetland Constraints**

***Hamlet Water Supply Assessment**

PAVED ROAD SURFACE ASSESSMENT

This assessment on our paved roads will provide the County with a rating of the condition of our paved roads. The rating will inform our resurface programs, addressing such items as correct life expectancy for the overlays and adequate budget allocation to reserves for the overlays in 16+ years.

GRAVEL ROAD ASSESSMENT

This is an assessment of gravel roads across the County, including: condition of all gravel roads, forecast for rebuilding, and priorities for rebuilding. Combining this assessment with the Transportation Master Plan, which has identified the most important roads connecting residents to paved roads and highways, will assist in scheduling rebuilds, as well as present day costs and future costs.

REVIEW ROAD MAINTENANCE POLICIES: IDENTIFY GAPS

Review all road maintenance policies, identifying gaps and drafting new policies as required.

***Long-term Road Construction Strategy**

Once road assessments are complete, these plans will guide our long-term construction plans. The plans will include forecasted times for roads in the Transportation Master Plan informing when rebuilds will occur and/or when (or if) paving should occur.

***Wetland constraints**

Addressing Constraints for Wet Land applications is increasingly taking more time. This complicates the construction process, as it requires an application of at least one year in advance of a project. Further, if there is a change to the project, administration will not have the ability to proceed with Council's project approvals.

***Hamlet Water Supply Assessment**

Review the water needs for all County hamlets.



VISION

The County of Grande Prairie No. 1 focuses on people, their quality of life and diversity of opportunity while enabling success through cooperation and progressive leadership.

VALUES

We believe that at the centre of everything that we do are the people that we serve.

We believe that our primary purpose is to provide quality of life in safe, viable communities and recognize that this is best done through good, progressive and responsive municipal governance; effective, professional Administration; quality, affordable services and infrastructure; and, lifestyle choice.

We value clean air, clean water, our natural environment, our open spaces and our agricultural heritage and recognize that we must balance our duty to be good stewards of all these assets, with our responsibility to manage growth in our community.

We value fiscal responsibility and good financial management.

We recognize that we as a municipality do not and cannot exist in isolation of our neighbour municipalities and **believe** that a key to our success lies in ongoing communication, cooperation and collaboration with them.

We also believe that ongoing communication, cooperation and collaboration extend to other orders of government, public sector agencies and the private and volunteer sectors.

We believe that our region has much to offer and that through sound planning and good policies we can create the conditions that will foster an entrepreneurial spirit and encourage sustainable agriculture, industry and other economic development and tourism pursuits as cornerstones of our prosperity now and into the future.

We hold ourselves to a high standard of conduct and **are committed** to acting in the best interests of the community as a whole.

Above all else, **we value** integrity in all things.